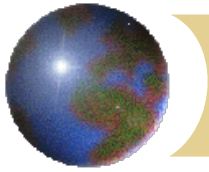


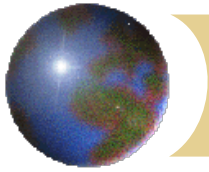
Teaneck Public Schools *Budget Preparation*

Funding Student Achievement, Professional Development,
and a safe and healthy school environment for the 21st
Century Learner & Community



Funding Priorities

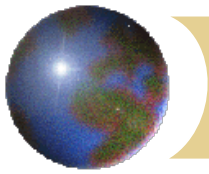
- ❖ Academic Programs that develops 21st Learners... Key Priorities
 - ❖ Academic program in all disciplines
 - ❖ Technology infusion for instruction
 - ❖ Innovative programs
 - ❖ Professional Development
 - ❖ Equity in funding for all students



Budget Concern...

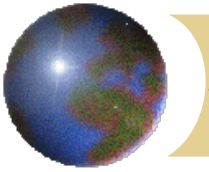
Structural Deficit

”A structural deficit isn’t caused by a once-in-a-decade incident. It is caused when your expenses always exceed your revenue”



Funding Obstacles

- ✦ Revenue stagnation (2% and flat funding of state aid)
- ✦ Reduction of alternative revenue sources (e-rate, miscellaneous revenue)
- ✦ Burden on the present to fund the future (budgeted fund balance, banked cap, reserves)

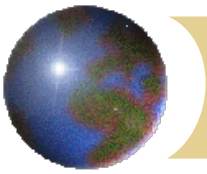


Revenue Stagnation

- ✚ State Aid
- ✚ Miscellaneous
- ✚ Other sources

Overall the revenue has gone from 4.24% increase to a 1.24% in 4 years

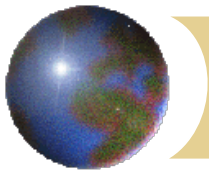
Note: the 2% is supplementing other revenue reductions



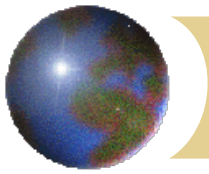
Revenue Review...

Revenue Analysis

	<u>14/15</u>		<u>15/16</u>		<u>16/17</u>		<u>17/18</u>		<u>18/19</u>	
Revenues										
Tax Levy	80,505,489	4.25%	83,928,341	2.00%	85,606,908	2.00%	87,319,046		89,065,427	2.00%
Tuition Charges	8,034	1315.97%	113,759	54.85%	176,152	-61.45%	67,912		54,000	-20.49%
Transportation	-									
Rentals	24,813	-100.00%			23,470	-100.00%				
Interest Earnings	1,714	903.21%	17,195	32.44%	22,773	-73.65%	6,000		50,000	733.33%
Miscellaneous	306,066	65.39%	506,210	11.73%	565,607	-56.66%	245,118		100,000	-59.20%
State Aid	5,185,395	0.00%	5,185,395	3.29%	5,356,047	0.00%	5,356,047		5,446,179	1.68%
Other State Aid	396,105	-29.13%	280,728	-100.00%					92,000	
Extra Ordinary Aid	874,109	11.57%	975,270	3.67%	1,011,043	-13.46%	875,000		900,000	2.86%
Homeless Tuition					47,011	97.74%	92,958			-100.00%
	87,301,725	4.24%	91,006,898	1.98%	92,809,011	1.24%	93,962,081		95,707,606	1.86%
Budgeted Fund Bal							2,135,169		2,135,169	0.00%
Transfers from other funds							100,000		200,000	100.00%
					Total Revenue		96,197,250		98,042,775	1.92%



Expenditure Analysis				
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
Reg Instruction	24,293,730	22,109,378	22,725,775	23,560,209
Tuition	537,739	535,799	531,078	643,139
	24,831,469	22,645,177	23,256,853	24,203,347
Special Education				
Instuction	9,442,453	8,978,358	10,166,675	10,733,496
Tuition	7,022,936	6,725,266	6,720,396	8,604,489
Related Services	2,220,703	2,178,893	2,126,464	2,247,977
Extraordinary Svcs.	1,548,912	2,052,067	1,681,864	1,909,700
CST	2,265,910	2,127,847	2,184,213	2,353,144
	22,500,914	22,062,431	22,879,612	25,848,806
Total Instruction	47,332,383	44,707,608	46,136,465	50,052,153
Reg	52%	51%	50%	48%
Sped	48%	49%	50%	52%
Regular Enrollment	2,960	2,851	2,774	2,744
Per Pupil Cost	\$ 8,389	\$ 7,943	\$ 8,384	\$ 8,820
	78%	76%	76%	74%
Sped Enrollment	848	902	899	959
Per pupil Cost	\$ 26,534	\$ 24,459	\$ 25,450	\$ 26,954
	22%	24%	24%	26%
Total Enrollment	3,808	3,753	3,673	3,703



Special Education Cost cont.

✚ Per Pupil Cost in-district

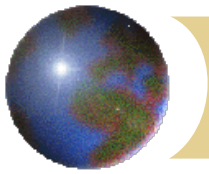
- ▣ 2017-18 \$20,504

- ▣ 841 Students

✚ Per Pupil Cost out-of-district

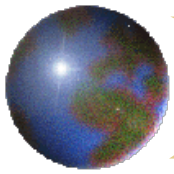
- ▣ 2017-18 \$72,919

- ▣ 118 Students

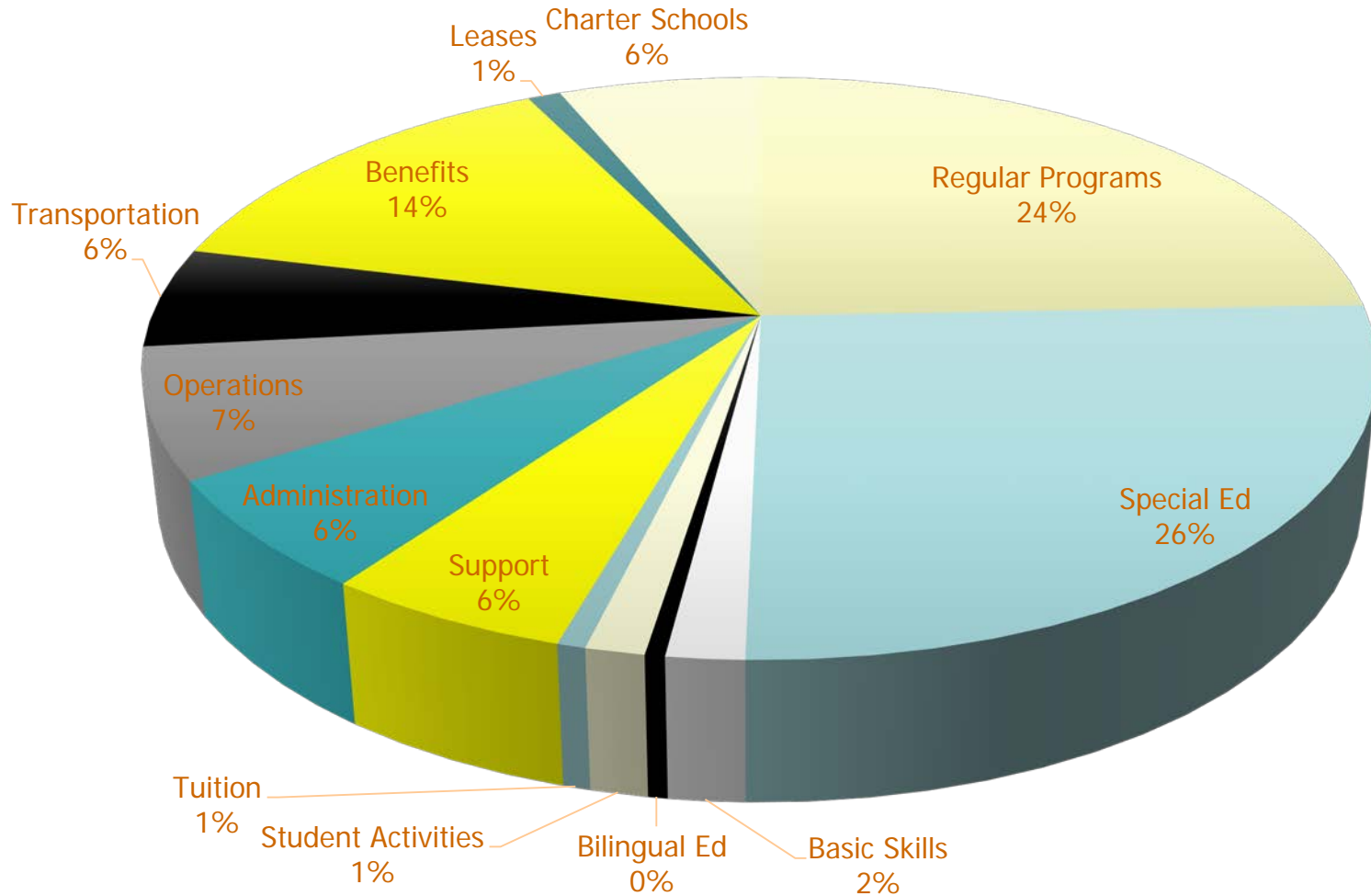


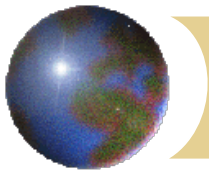
EXPENDITURES

	<u>2018</u>	<u>2019</u>	<u>\$ difference</u>	<u>% Inc/Dec</u>
Regular Programs	23,556,076	23,914,888	358,812	1.52%
Special Ed	10,733,496	10,224,915	(508,581)	-4.74%
Basic Skills	1,701,040	1,693,125	(7,915)	-0.47%
Bilingual Ed	426,745	433,078	6,333	1.48%
Co/Extra Curricular	301,968	279,496	(22,472)	-7.44%
School Sponsored Athletics	1,009,700	1,010,225	525	0.05%
Tuition - Regular	643,139	620,532	(22,607)	-3.52%
Tuition - Sped	8,604,489	8,517,698	(86,791)	-1.01%
Attendance	285,228	287,141	1,913	0.67%
Health	901,140	857,082	(44,058)	-4.89%
Speech/OT/PT etc...	2,247,977	2,389,908	141,931	6.31%
Extraordinary support	1,909,700	1,848,000	(61,700)	-3.23%
Guidance	1,870,337	1,938,871	68,534	3.66%
Child Study Teams	2,341,144	2,449,529	108,385	4.63%
Improvement of Instruction	789,735	834,485	44,750	5.67%
Educational Media Serv.	566,696	575,698	9,002	1.59%
Instructional Support-PD	887,754	892,544	4,790	0.54%
General Admin	1,218,748	1,219,706	959	0.08%
School Admin	3,130,558	3,190,038	59,480	1.90%
Business Office	1,055,982	982,946	(73,036)	-6.92%
Technology	833,276	632,862	(200,414)	-24.05%
Maintenance	1,594,768	1,304,154	(290,614)	-18.22%
Custodial	5,540,013	5,355,029	(184,984)	-3.34%
Grounds	312,999	283,400	(29,599)	-9.46%
Security	122,000	122,000	-	0.00%
Transportation	5,455,990	5,446,683	(9,307)	-0.17%
Benefits	13,060,815	13,556,927	496,112	3.80%
Capital Outlay	397,526	623,400	225,874	56.82%
Leases	378,603	382,504	3,901	1.03%
Charter Schools	5,871,910	6,173,560	301,650	5.14%
	97,749,551	98,040,425	290,874	0.30%



2019 Expenditures

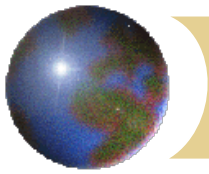




Salaries and Benefits

- ⊕ Flat Full-Time Equivalent (FTE)
- ⊕ Actual salary increase 2.1% overall
- ⊕ Health Benefits
 - ⊞ Overall reduction Health of 5.6%
 - ⊞ Pension (non-certified) overall reduction of 8.1%
 - ⊞ Social Security overall increase of 3.3%

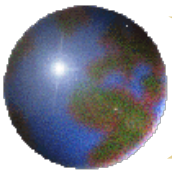
Note: Reductions due to removal of paras, custodians and Direct 10 to 15



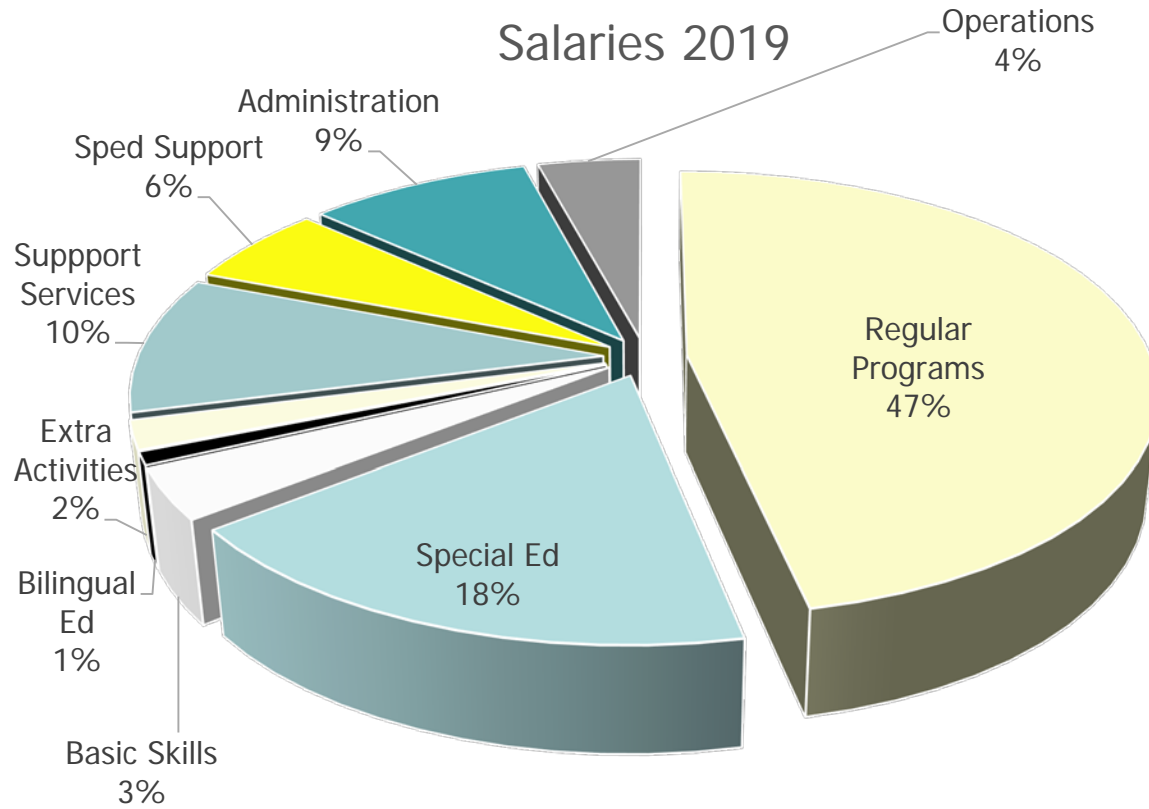
Salaries by Function

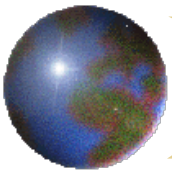
SALARIES

	<u>2018</u>	<u>2019</u>	<u>\$ difference</u>	<u>% Inc/Dec</u>
Regular Programs	21,374,943	21,876,325	501,382	2.29%
Special Ed	7,970,511	8,278,828	308,317	3.72%
Basic Skills	1,701,040	1,693,125	(7,915)	-0.47%
Bilingual Ed	414,678	425,078	10,400	2.45%
Co/Extra Curricular	234,368	237,896	3,528	1.48%
School Sponsored Athletics	724,026	724,086	60	0.01%
Attendance	222,963	224,876	1,913	0.85%
Health	575,322	589,121	13,799	2.34%
Speech/OT/PT etc...	642,778	599,128	(43,650)	-7.29%
Extraordinary support	164,500	173,000	8,500	4.91%
Guidance	1,858,337	1,898,471	40,134	2.11%
Child Study Teams	1,826,756	1,955,399	128,643	6.58%
Improvement of Instruction	584,040	616,590	32,550	5.28%
Educational Media Serv.	471,256	478,198	6,942	1.45%
Instructional Support-PD	850,904	855,744	4,840	0.57%
General Admin	358,000	361,736	3,736	1.03%
School Admin	3,025,148	3,084,908	59,760	1.94%
Business Office	841,114	802,134	(38,980)	-4.86%
Technology	51,636	3,200	(48,436)	-1513.61%
Maintenance	1,900,810	1,889,789	(11,021)	-0.58%
Transportation	82,140	71,180	(10,960)	-15.40%
	45,875,270	46,838,812	963,542	2.06%

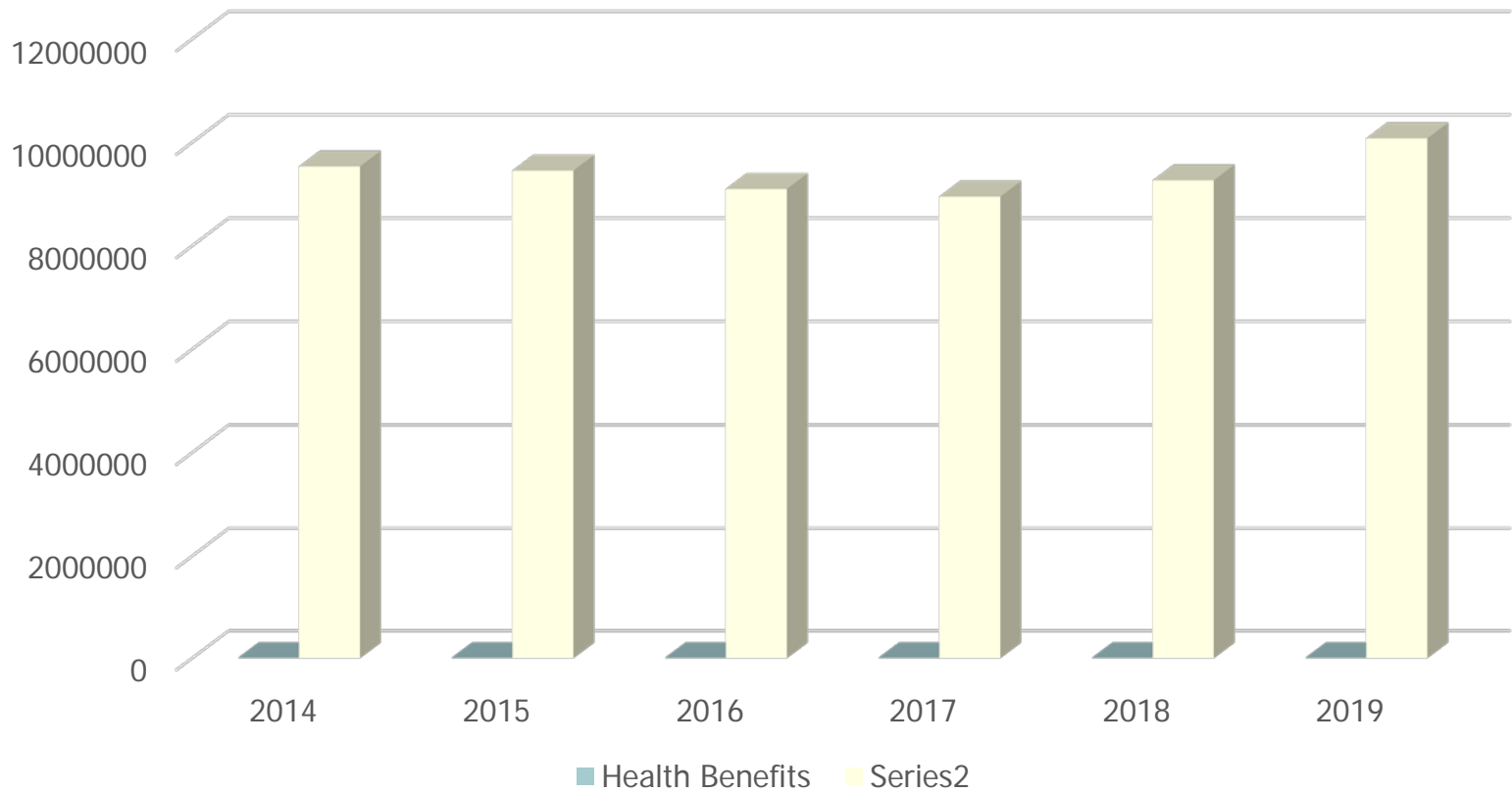


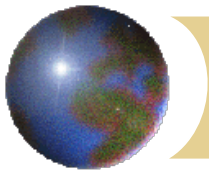
Salaries 2019





Health Benefits





District Needs...

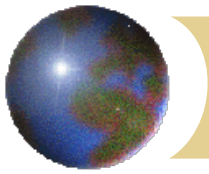
✦ Technology

- ▣ 1:1 program
- ▣ Copier program

✦ Facilities

- ▣ Lockers, gyms, infrastructure concerns

✦ Security

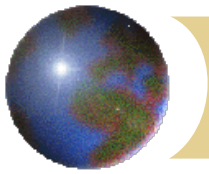


Facilities Needs –Next Few Years

✦ 17-18 & 18-19

- ▣ Sidewalk replacements
- ▣ Lockers (BF & TJ)
- ▣ Bleachers
- ▣ Gym floors & basketball Backstops
- ▣ Repaving

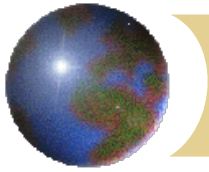
Total \$ 1,993,144



Facilities cont... Next 5 years

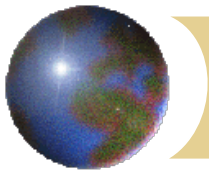
- ✚ Corridor Door & Hardware Replacement
- ✚ HS Track Resurfacing
- ✚ HS Boiler Replacement
- ✚ Asbestos abatement
- ✚ Fire Alarm Update
- ✚ Air conditioning (Common Areas)

Total = \$ 4,607,012



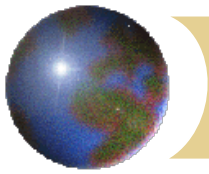
Technology

- Currently have 3,374 Devices
- 2,604 are from 2009-2015
- 770 chromebooks from 2016-17
- Need 1,676 devices for 1:1 in HS & Middle School – **Cost \$754,200**
- Classroom Technology limited to projectors and donated smartboards



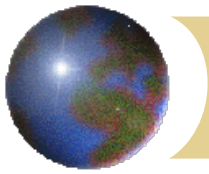
Security

- ✦ Various system updates over the years
- ✦ Currently looking to update
 - ▣ Cameras \$300,000 to \$500,000
 - ▣ Automated Visitor Management \$70,000
 - ▣ Walkie Talkie upgrade \$20,000
 - ▣ Facility Upgrades – Man traps \$120,000
 - ▣ Additional Staffing – SROs or SLEOs \$140,000



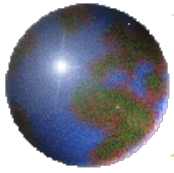
Options for funding

- ✦ 2 % tax levy increase
- ✦ Use of budgeted fund balance
\$1,500,000
- ✦ Allocation of additional funds from
17/18 \$500,000
- ✦ Use of Banked Cap \$476,404
- ✦ Implement processes to contain Special
Ed costs
- ✦ Tuition based Pre-K



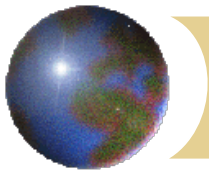
Future Budgets

- ✦ Adopt processes to control costs
- ✦ Actively seek innovative ideas for revenue production:
 - ▣ Sustainable Jersey
 - ▣ New revenue sources (miscellaneous)
- ✦ Collaborate more with community, other LEAs, etc...
- ✦ Seek cost reduction options for Benefits



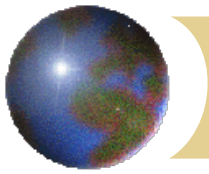
Other funding ideas

- ✦ Use of Administrative revenue from grants
- ✦ Facility rental usage (charge for fair share of usage)
- ✦ Innovative ideas for revenue generation
 - Use of unused spaces



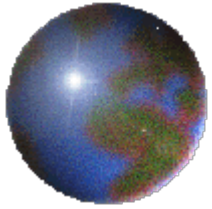
Discussion Points

- ✦ Do we fund?
 - ✦ Technology (currently at \$600,000 18-19)
 - ✦ Security (currently funding \$60,000 17-18 for strobe lights and door access)
 - ✦ Facilities (currently funding \$900,000 17/18)
- ✦ Controlling costs in Special Ed.

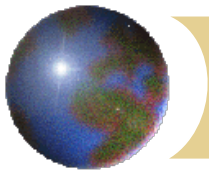


Preliminary Budget

	General Fund	Special Revenue	Debt Service	Total
Total Expenditures	\$98,040,425	\$ 2,179,896	\$ 1,317,723	\$101,538,044
Less: Anticipated Revenues	\$ 8,974,998	\$ 2,179,896	\$ 0	\$ 11,154,894
Taxes to be Raised	\$89,065,427	\$ 0	\$ 1,317,723	\$90,383,150



Thank you



Dates to be aware of...

- ❖ Preliminary Budget must be submitted to the County Superintendent by March 29, 2018
- ❖ Public Hearing of the Budget can start to be advertised April 20, 2018
- ❖ Public Hearing on the Budget tentatively scheduled for April 25, 2018